City of Dania Beach Community Redevelopment Agency

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Financing and Implementation Plan (2015-2019)



"Stimulating redevelopment activity in order to strengthen the economic base of the redevelopment area"



Dania Beach Community Redevelopment Agency

Financing and Implementation Plan

Summary Statement by Project (1)

| | | Total nvestment 2015-2019 | | Proposed FY 2015 | F | orecasted FY 2016 | F | orecasted FY 2017 | F | orecasted FY 2018 | F | orecasted FY 2019 |
|--|-----------|---------------------------------|----|---------------------|----|----------------------|----|----------------------|----|----------------------|----|----------------------|
| ource (Revenue) | | | | | | | | | | | | |
| Carryforward | | | | | | | | | | | | |
| Carryforward of FY 2014 Appropriations (Trust Fund) | \$ | 1,612,966 | \$ | 1,612,966 | | | | | | | | |
| Total Estimated Carryforward Balances | \$ | 1,612,966 | \$ | 1,612,966 | - | | | | | | | |
| - | _ | | | | - | | | | | | | |
| Revenues | | | | | | | | | | | | |
| Community Event Revenues | \$ | 225,510 | \$ | 40,000 | \$ | 42,400 | \$ | 44,950 | \$ | 47,650 | \$ | 50,510 |
| Intergovernmental Funding | | | | | | | | | | | | |
| Broward County: | | | | | | | | | | | | |
| Grant Proceeds (Columbus; public parking) | \$ | 1,128,143 | | 376,048 | | - | | 752,095 | | - | | |
| Other (unencumbered) | \$ | 600,000 | | - | | 150,000 | | 150,000 | | 150,000 | | 150,000 |
| City of Dania Beach: | | | | | | | | | | | | |
| Contribution in-lieu of TIR (general) | \$ | 4,579,600 | | 880,000 | | 897,600 | | 915,560 | | 933,880 | | 952,560 |
| Contribution in-lieu of TIR (Arts/Seafood Festiva | \$ | 50,000 | | 10,000 | | 10,000 | | 10,000 | | 10,000 | | 10,000 |
| Contribution in-lieu of TIR (cost allocation plan) | \$ | 1,429,570 | | 279,170 | | 284,750 | | 284,750 | | 290,450 | | 290,450 |
| Miscellaneous Revenues | | | | | | | | | | | | |
| PATCH Operating Revenues | \$ | 84,540 | | 15,000 | | 15,900 | | 16,850 | | 17,860 | | 18,93 |
| Investment Earnings | \$ | 8,200 | | 2,000 | | 1,800 | | 1,600 | | 1,400 | | 1,40 |
| Total Forecasted Revenues | \$ | 8,105,563 | \$ | 1,602,218 | \$ | 1,402,450 | \$ | 2,175,805 | \$ | 1,451,240 | \$ | 1,473,85 |
| | | | | | | | | | | | | |
| Total Sources | \$ | 9,718,529 | \$ | 3,215,184 | \$ | 1,402,450 | \$ | 2,175,805 | \$ | 1,451,240 | \$ | 1,473,85 |
| Expenditures Operations | | | | | | | | | | | | |
| Dedicated Personnel Allocation (4 full-time positions) | <u>\$</u> | 2,395,884 | \$ | 442,344 | \$ | 460,040 | \$ | 478,440 | \$ | 497,580 | \$ | 517,480 |
| Operating Expenses | \$ | 2,038,890 | | 484,600 | | 380,090 | | 385,670 | | 391,360 | | 397,170 |
| City Cost Allocation Plan (transfer to General Fund) | \$ | 1,429,570 | | 279,170 | | 284,750 | | 284,750 | | 290,450 | | 290,450 |
| Subtotal - Operations | \$ | 5,864,344 | \$ | 1,206,114 | \$ | 1,124,880 | \$ | 1,148,860 | \$ | 1,179,390 | \$ | 1,205,10 |
| Sub Area Initiatives | | | | | | | | | | | | |
| Streetscape Enhancements | \$ | 75,000 | \$ | 75,000 | \$ | - | \$ | - | \$ | - | \$ | |
| Infrastructure Improvements | \$ | 1,128,143 | | 1,128,143 | | - | | - | | - | | |
| Redevelopment Initiatives/Business Development | \$ | 490,000 | | 90,000 | | 100,000 | | 100,000 | | 100,000 | | 100,00 |
| Parks and Open Space | \$ | 505,145 | | 163,000 | | 83,140 | | 84,800 | | 86,292 | | 87,913 |
| Community Oriented Policing | \$ | 30,000 | | 30,000 | | - | | - | | - | | |
| Marketing and Public Relations | \$ | 215,000 | | 15,000 | | 50,000 | | 50,000 | | 50,000 | | 50,000 |
| Community Events | \$ | 26,530 | | 5,000 | | 5,150 | | 5,300 | | 5,460 | | 5,620 |
| Reimbursement to City (Columbus Project) | \$ | 1,128,143 | | 376,048 | | - | | 752,095 | | - | | |
| Subtotal - Sub Area Initiatives | \$ | 3,597,961 | \$ | 1,882,191 | \$ | 238,290 | \$ | 992,195 | \$ | 241,752 | \$ | 243,53 |
| Total Forecasted Expenditures | \$ | 9,462,305 | \$ | 3,088,305 | \$ | 1,363,170 | \$ | 2,141,055 | \$ | 1,421,142 | \$ | 1,448,63 |
| Reserve | | | | | | | | | | | | |
| Redevelopment Project Contingency | \$ | 256,224 | \$ | 126,879 | \$ | 39,280 | \$ | 34,750 | 2 | 30,098 | \$ | 25,21 |
| Total Forecasted Reserves | \$ | 256,224 | | 126,879 | \$ | 39,280 | \$ | 34,750 | \$ | 30,098 | \$ | 25,21 |
| | ÷ | 200,224 | Ŷ | 120,010 | Ψ | 00,200 | ¥ | 0-1,100 | Ŷ | | ¥ | 20,21 |
| Total Uses | \$ | 9,718,529 | \$ | 3,215,184 | \$ | 1,402,450 | \$ | 2,175,805 | \$ | 1,451,240 | \$ | 1,473,85 |
| Surplus/(Deficit) Notes: | \$ | 0 | \$ | 0 | \$ | - | \$ | - | \$ | - | \$ | |

(1) Readers should refer to the Supporting Schedules for detailed information involving miscellaneous operating expenditure forecasts and Source & Use Statements for each Sub Area that specify the individual projects and associated funding sources.



Dania Beach Community Redevelopment Agency

Financing and Implementation Plan

Summary Statement by Sub Area (1)

| | | Total ivestment 2015-2019 | | Proposed FY 2015 | F | orecasted FY 2016 | F | orecasted FY 2017 | F | orecasted FY 2018 | F | orecasted FY 2019 |
|--|----|---------------------------------|----|---------------------|----|----------------------|----|----------------------|----|----------------------|----|----------------------|
| ource (Revenue) | | | | | | | | | | | | |
| Carryforward | | | | | | | | | | | | |
| Carryforward of FY 2014 Appropriations (Trust Fund) | \$ | 1,612,966 | \$ | 1,612,966 | | | | | | | | |
| Total Estimated Carryforward Balances | \$ | 1,612,966 | \$ | 1,612,966 | - | | | | | | | |
| - | | | | | - | | | | | | | |
| Revenues | | | | | | | | | | | | |
| Community Event Revenues | \$ | 225,510 | \$ | 40,000 | \$ | 42,400 | \$ | 44,950 | \$ | 47,650 | \$ | 50,510 |
| Intergovernmental Funding | | | | | | | | | | | | |
| Broward County: | | | | | | | | | | | | |
| Grant Proceeds (Columbus; public parking) | \$ | 1,128,143 | | 376,048 | | - | | 752,095 | | - | | |
| Other (unencumbered) | \$ | 600,000 | | - | | 150,000 | | 150,000 | | 150,000 | | 150,000 |
| City of Dania Beach: | | | | | | | | | | | | |
| Contribution in-lieu of TIR (general) | \$ | 4,579,600 | | 880,000 | | 897,600 | | 915,560 | | 933,880 | | 952,560 |
| Contribution in-lieu of TIR (Arts/Seafood Festiva | \$ | 50,000 | | 10,000 | | 10,000 | | 10,000 | | 10,000 | | 10,000 |
| Contribution in-lieu of TIR (cost allocation plan) | \$ | 1,429,570 | | 279,170 | | 284,750 | | 284,750 | | 290,450 | | 290,450 |
| Miscellaneous Revenues | | | | | | | | | | | | |
| PATCH Operating Revenues | \$ | 84,540 | | 15,000 | | 15,900 | | 16,850 | | 17,860 | | 18,930 |
| Investment Earnings | \$ | 8,200 | | 2,000 | | 1,800 | | 1,600 | | 1,400 | | 1,400 |
| Total Forecasted Revenues | \$ | 8,105,563 | \$ | 1,602,218 | \$ | 1,402,450 | \$ | 2,175,805 | \$ | 1,451,240 | \$ | 1,473,850 |
| Total Sources | \$ | 9.718.529 | ¢ | 3,215,184 | \$ | 1,402,450 | \$ | 2,175,805 | \$ | 1,451,240 | \$ | 1,473,850 |
| Total Sources | φ | 9,710,529 | φ | 3,213,104 | φ | 1,402,430 | φ | 2,175,005 | φ | 1,431,240 | φ | 1,473,030 |
| Expenditures Operations Dedicated Personnel Allocation (4 full-time positions) | \$ | 2,395,884 | \$ | 442,344 | \$ | 460,040 | \$ | 478,440 | \$ | 497,580 | \$ | 517,480 |
| Operating Expenses | \$ | 2,038,890 | | 484,600 | | 380,090 | | 385,670 | | 391,360 | | 397,170 |
| City Cost Allocation Plan (transfer to General Fund) | \$ | 1,429,570 | | 279,170 | | 284,750 | | 284,750 | | 290,450 | | 290,450 |
| Subtotal - Operations | \$ | 5,864,344 | \$ | 1,206,114 | \$ | 1,124,880 | \$ | 1,148,860 | \$ | 1,179,390 | \$ | 1,205,10 |
| Sub Areas | | | | | | | | | | | | |
| City Center | \$ | 461,530 | \$ | 40,000 | \$ | 105,150 | \$ | 105,300 | \$ | 105,460 | \$ | 105,620 |
| College Gardens | \$ | 25,000 | | 25,000 | | - | | - | | - | | |
| Dania Beach Heights | \$ | 25,000 | | 25,000 | | - | | - | | - | | |
| East Federal Highway | \$ | 200,000 | | - | | 50,000 | | 50,000 | | 50,000 | | 50,000 |
| Sun Garden Isles | \$ | 28,000 | | 28,000 | | - | | - | | - | | |
| PATCH Community Garden | \$ | 502,145 | | 160,000 | | 83,140 | | 84,800 | | 86,292 | | 87,913 |
| Columbus Project | | | | | | | | | | | | |
| Public Parking Improvements | \$ | 1,128,143 | | 1,128,143 | | - | | - | | - | | |
| Reimbursement to City of Dania Beach | \$ | 1,128,143 | | 376,048 | | - | | 752,095 | | - | | |
| Agency Wide | \$ | 100,000 | | 100,000 | | - | | - | | - | | |
| Subtotal - Sub Area Initiatives | \$ | 3,597,961 | \$ | 1,882,191 | \$ | 238,290 | \$ | 992,195 | \$ | 241,752 | \$ | 243,533 |
| Total Forecasted Expenditures | \$ | 9,462,305 | \$ | 3,088,305 | \$ | 1,363,170 | \$ | 2,141,055 | \$ | 1,421,142 | \$ | 1,448,633 |
| Reserve | | | | | | | | | | | | |
| Redevelopment Project Contingency | \$ | 256,224 | \$ | 126,879 | \$ | 39,280 | \$ | 34,750 | \$ | 30,098 | \$ | 25,217 |
| Total Forecasted Reserves | \$ | 256,224 | | 126,879 | \$ | 39,280 | \$ | 34,750 | \$ | 30,098 | \$ | 25,217 |
| Total Uses | \$ | 9,718,529 | \$ | 3,215,184 | \$ | 1,402,450 | \$ | 2,175,805 | \$ | 1,451,240 | \$ | 1,473,850 |
| | | | | | | | | | | | | |
| Surplus/(Deficit) | \$ | 0 | \$ | 0 | \$ | - | \$ | - | \$ | - | \$ | |
| Notes: | | | | | | | | | | | | |

(1) Readers should refer to the Supporting Schedules for detailed information involving miscellaneous operating expenditure forecasts and Source & Use Statements for each Sub Area that specify the individual projects and associated funding sources.



Supporting Schedule - City Center Sub Area Source & Use

| | Total | Proposed FY 2015 | Forecasted FY 2016 | orecasted FY 2017 | F | Forecasted FY 2018 | orecasted FY 2019 |
|--|---------------|---------------------|-----------------------|----------------------|----|-----------------------|----------------------|
| Source (Revenue) | | | | | | | |
| Intergovernmental Funding | | | | | | | |
| Broward County: | | | | | | | |
| Other (unencumbered) | \$ 400,000 | \$ - | \$ 100,000 | \$ 100,000 | \$ | 100,000 | \$ 100,000 |
| City of Dania Beach: | | | | | | | |
| Contribution in-lieu of TIR | \$ 58,530 | 37,000 | 5,150 | 5,300 | | 5,460 | 5,620 |
| Carryforward Fund Balance | \$ 3,000 | 3,000 | - | - | | - | - |
| Total Sources | \$ 461,530 | \$ 40,000 | \$ 105,150 | \$ 105,300 | \$ | 105,460 | \$ 105,620 |
| <u>Use (Expenses)</u> | | | | | | | |
| Redevelopment Initiatives/Business Development | | | | | | | |
| Redevelopment Initiatives/Business Development | \$ 220,000 | \$ 20,000 | \$ 50,000 | \$ 50,000 | \$ | 50,000 | \$ 50,000 |
| Marketing and Public Relations | \$ 215,000 | 15,000 | 50,000 | 50,000 | | 50,000 | 50,000 |
| Community Events | | | | | | | |
| Vintage Motorcycle Festival | \$ 26,530 | 5,000 | 5,150 | 5,300 | | 5,460 | 5,620 |
| Total Uses | \$ 461,530 | \$ 40,000 | \$ 105,150 | \$ 105,300 | \$ | 105,460 | \$ 105,620 |
| Surplus/(Deficit) | _ | _ | - | _ | | _ | |



Supporting Schedule - College Gardens Sub Area Source & Use

| | Total | Proposed FY 2015 | Forecas FY 20 | | Foreca FY 2 | | Foreca FY 20 | | casted 2019 |
|---------------------------|--------------|---------------------|------------------|---|----------------|---|-----------------|---|----------------|
| <u>Source (Revenue)</u> | | | | | | | | | |
| Carryforward Fund Balance | \$ 25,000 | \$ 25,000 | \$ | - | \$ | - | \$ | - | \$ - |
| Total Sources | \$ 25,000 | \$ 25,000 | \$ | - | \$ | - | \$ | - | \$ - |
| <u>Use (Expenses)</u> | | | | | | | | | |
| Streetscape Enhancements | | | | | | | | | |
| Gateway Signage | \$ 25,000 | \$ 25,000 | \$ | - | \$ | - | \$ | - | \$ - |
| Total Uses | \$ 25,000 | \$ 25,000 | \$ | - | \$ | - | \$ | - | \$ - |
| Surplus/(Deficit) | _ | | | - | | | | - | |



Supporting Schedule - Dania Beach Heights Sub Area Source & Use

| | Total | Proposed FY 2015 | orecasted FY 2016 | Forecasted FY 2017 | | Forecasted FY 2018 | orecasted FY 2019 |
|---------------------------|--------------|---------------------|----------------------|-----------------------|---|-----------------------|----------------------|
| Source (Revenue) | | | | | | | |
| Carryforward Fund Balance | \$ 25,000 | \$ 25,000 | \$ - | \$ - | 9 | ÷ - | \$ - |
| Total Sources | \$ 25,000 | \$ 25,000 | \$ - | \$ - | ę | \$- | \$ - |
| <u>Use (Expenses)</u> | | | | | | | |
| Streetscape Enhancements | | | | | | | |
| Gateway Signage | \$ 25,000 | \$ 25,000 | \$ - | \$ - | 9 | \$ - | \$ - |
| Total Uses | \$ 25,000 | \$ 25,000 | \$ - | \$ - | ę | \$- | \$ - |
| Surplus/(Deficit) | - | | - | - | | - | - |



Supporting Schedule - East Federal Highway Sub Area Source & Use

| | Total | osed 2015 | ł | Forecasted FY 2016 | F | Forecasted FY 2017 | F | Forecasted FY 2018 | recasted Y 2019 |
|--|---------------|--------------|----|-----------------------|----|-----------------------|----|-----------------------|--------------------|
| Source (Revenue) | | | | | | | | | |
| Intergovernmental Funding | | | | | | | | | |
| Broward County: | | | | | | | | | |
| Other (unencumbered) | \$ 200,000 | \$ - | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 | \$ 50,000 |
| Total Sources | \$ 200,000 | \$ - | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 | \$ 50,000 |
| <u>Use (Expenses)</u> | | | | | | | | | |
| Redevelopment Initiatives/Business Development | | | | | | | | | |
| Redevelopment Initiatives/Business Development | \$ 200,000 | \$ - | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 | \$ 50,000 |
| Total Uses | \$ 200,000 | \$ - | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 | \$ 50,000 |
| Surplus/(Deficit) | | | | - | | | | _ | |



Supporting Schedule - Sun Garden Isles Sub Area Source & Use

| | Total | Proposed FY 2015 | casted 2016 | Forecasted FY 2017 | Forecasted FY 2018 | recasted Y 2019 |
|------------------------------------|--------------|---------------------|----------------|-----------------------|-----------------------|--------------------|
| Source (Revenue) | | | | | | |
| Intergovernmental Funding | | | | | | |
| City of Dania Beach: | | | | | | |
| Contribution in-lieu of TIR | \$ 25,000 | \$ 25,000 | \$ - | \$ - | \$; - | \$ - |
| Carryforward Fund Balance | \$ 3,000 | 3,000 | - | - | - | - |
| Total Sources | \$ 28,000 | \$ 28,000 | \$ - | \$ - | \$. - | \$ - |
| <u> Use (Expenses)</u> | | | | | | |
| Streetscape Enhancements | | | | | | |
| Gateway Signage | \$ 25,000 | \$ 25,000 | \$ - | \$ - | \$; - | \$ - |
| Parks and Open Space | | | | | | |
| Park Improvements/Community Garden | \$ 3,000 | 3,000 | - | - | - | - |
| Total Uses | \$ 28,000 | \$ 28,000 | \$ - | \$ - | \$ - | \$ - |
| Surplus/(Deficit) | - | - | - | - | | - |



Supporting Schedule - PATCH (People's Access to Community Horticulture)

| | Total | roposed FY 2015 | F | orecasted FY 2016 | orecasted FY 2017 | orecasted FY 2018 | recasted Y 2019 |
|--|---------------|--------------------|----|----------------------|----------------------|----------------------|--------------------|
| Source (Revenue) | | | | | | | |
| Intergovernmental Funding | | | | | | | |
| City of Dania Beach: | | | | | | | |
| Contribution in-lieu of TIR (general) | \$ 417,605 | \$ 145,000 | \$ | 67,240 | \$ 67,950 | \$ 68,432 | \$ 68,983 |
| Miscellaneous | | | | | | | |
| Operating Revenues | \$ 84,540 | 15,000 | | 15,900 | 16,850 | 17,860 | 18,930 |
| Carryforward Fund Balance | \$ - | - | | - | - | - | |
| Total Sources | \$ 502,145 | \$ 160,000 | \$ | 83,140 | \$ 84,800 | \$ 86,292 | \$ 87,913 |
| lse (Expenses) | | | | | | | |
| Parks and Open Space | | | | | | | |
| PATCH Community Garden | | | | | | | |
| Professional Services | \$ 72,430 | \$ 22,000 | \$ | 12,240 | \$ 12,480 | \$ 12,730 | \$ 12,980 |
| Contractual Services | \$ 80,105 | 60,000 | | 5,000 | 5,100 | 5,002 | 5,003 |
| Contractual Services (credit card processing fees) | \$ 750 | 150 | | 150 | 150 | 150 | 150 |
| Communications (cell phones, etc.) | \$ 500 | 100 | | 100 | 100 | 100 | 100 |
| Utilities (water) | \$ 104,850 | 20,350 | | 20,500 | 20,910 | 21,330 | 21,760 |
| Utilities (electricity) | \$ 2,100 | 400 | | 410 | 420 | 430 | 440 |
| Rentals and Leases (equipment) | \$ 10,400 | 2,000 | | 2,040 | 2,080 | 2,120 | 2,160 |
| Operating Supplies (cost of goods sold) | \$ 51,690 | 15,000 | | 8,900 | 9,080 | 9,260 | 9,450 |
| Operating Supplies (miscellaneous) | \$ 179,320 | 40,000 | | 33,800 | 34,480 | 35,170 | 35,870 |
| Total Uses | \$ 502,145 | \$ 160,000 | \$ | 83,140 | \$ 84,800 | \$ 86,292 | \$ 87,913 |
| Surplus/(Deficit) | - | - | | - | - | - | |



Supporting Schedule - Columbus Project (Mile Marker 55)

| | Total | Proposed FY 2015 | Forecast FY 201 | | Forecasted FY 2017 | Forecasted FY 2018 | Forecaste FY 2019 | |
|---|-----------------|---------------------|--------------------|---|-----------------------|-----------------------|----------------------|---|
| Source (Revenue) | | | | | | | | |
| Intergovernmental Funding | | | | | | | | |
| Broward County: | | | | | | | | |
| Grant Proceeds (Public Parking) | \$ 1,128,143 | 376,048 | | - | 752,095 | - | | - |
| Carryforward Fund Balance | | | | | | | | |
| Contribution from the City of Dania Beach | \$ 1,128,143 | 1,128,143 | | - | - | - | | - |
| Total Sources | \$ 2,256,286 | \$ 1,504,191 | \$ | • | \$ 752,095 | \$- | \$ | - |
| <u>Use (Expenses)</u> | | | | | | | | |
| Infrastructure Improvements | | | | | | | | |
| Public Parking | \$ 1,128,143 | 1,128,143 | | - | - | - | | - |
| Other | | | | | | | | |
| Reimbursement to the City of Dania Beach | \$ 1,128,143 | 376,048 | | - | 752,095 | - | | - |
| Total Uses | \$ 2,256,286 | \$ 1,504,191 | \$ | - | \$ 752,095 | \$- | \$ | - |
| Surplus/(Deficit) | - | _ | | - | _ | - | | _ |



Supporting Schedule - Agency Wide Source & Use

| | Total | Proposed FY 2015 | F | orecasted FY 2016 | Forecasted FY 2017 | | Forecasted FY 2018 | Forecasted FY 2019 |
|--|---------------|---------------------|----|----------------------|-----------------------|---|-----------------------|-----------------------|
| Source (Revenue) | | | | | | | | |
| Intergovernmental Funding | | | | | | | | |
| City of Dania Beach: | | | | | | | | |
| Contribution in-lieu of TIR | \$ - | \$ - | \$ | - | \$ - | S | \$- | \$ - |
| Carryforward Fund Balance | \$ 100,000 | 100,000 | | - | - | | - | - |
| Total Sources | \$ 100,000 | \$ 100,000 | \$ | - | \$ - | Ş | \$- | \$ - |
| <u>Use (Expenses)</u> | | | | | | | | |
| Redevelopment Initiatives/Business Development | | | | | | | | |
| Façade Improvement Assistance | \$ 35,000 | \$ 35,000 | \$ | - | \$ - | ę | \$- | \$ - |
| Merchant Assistance | \$ 35,000 | 35,000 | | - | - | | - | - |
| Community Oriented Policing | \$ 30,000 | 30,000 | | - | - | | - | - |
| Total Uses | \$ 100,000 | \$ 100,000 | \$ | - | \$ - | Ş | \$- | \$ - |
| Surplus/(Deficit) | _ | - | | _ | _ | | _ | - |



Supporting Schedule - Operating Expenditures

| | Total | roposed FY 2015 | Forecasted FY 2016 | F | orecasted FY 2017 | orecasted FY 2018 | precasted FY 2019 |
|--|-----------------|--------------------|-----------------------|----|----------------------|----------------------|----------------------|
| Growth Assumptions | | | 2.00% | | 2.00% | 2.00% | 2.00% |
| Professional Services | \$ 610,000 | \$ 210,000 | \$ 100,000 | \$ | 100,000 | \$ 100,000 | \$ 100,000 |
| Professional Services (legal) | \$ 442,330 | 85,000 | 86,700 | | 88,430 | 90,200 | 92,000 |
| Contractual Services | \$ 104,090 | 20,000 | 20,400 | | 20,810 | 21,230 | 21,650 |
| Travel/Training | \$ 31,210 | 6,000 | 6,120 | | 6,240 | 6,360 | 6,490 |
| Travel/Training (Per Diem Expense Allowance) | \$ 32,800 | 6,300 | 6,430 | | 6,560 | 6,690 | 6,820 |
| Communications (cell phones, etc.) | \$ 12,500 | 2,400 | 2,450 | | 2,500 | 2,550 | 2,600 |
| Postage | \$ 15,600 | 3,000 | 3,060 | | 3,120 | 3,180 | 3,240 |
| Printing & Binding | \$ 15,600 | 3,000 | 3,060 | | 3,120 | 3,180 | 3,240 |
| Promotional Activities (Seafood Festival) | \$ 676,530 | 130,000 | 132,600 | | 135,250 | 137,960 | 140,720 |
| Legal & Display Advertisements | \$ 20,800 | 4,000 | 4,080 | | 4,160 | 4,240 | 4,320 |
| Office Supplies | \$ 31,210 | 6,000 | 6,120 | | 6,240 | 6,360 | 6,490 |
| Operating Supplies (miscellaneous) | \$ 6,210 | 1,200 | 1,220 | | 1,240 | 1,260 | 1,290 |
| Operating Supplies (software maintenance) | \$ 7,800 | 1,500 | 1,530 | | 1,560 | 1,590 | 1,620 |
| Subscriptions & Publications | \$ 3,600 | 700 | 710 | | 720 | 730 | 740 |
| Memberships | \$ 28,610 | 5,500 | 5,610 | | 5,720 | 5,830 | 5,950 |
| Total | \$ 2,038,890 | \$ 484,600 | \$ 380,090 | \$ | 385,670 | \$ 391,360 | \$ 397,170 |