

# Dania Beach Community Redevelopment Agency

Fiscal Year 2018-2019

Executive Director's Recommended Budget



Chair Tamara James

Vice Chair Bill Harris

Board Members
Chickie Brandimarte
Bobbie H. Grace
Marco Salvino, Sr.

**Executive Director Rickelle Williams** 

CRA Treasurer Nicki Satterfield

CRA Manager Kathleen Weekes

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  - Vehicle



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August 28, 2018

Chairman Tamara James Vice-Chairman Bill Harris Board Member Chickie Brandimarte Board Member Bobbie H. Grace Board Member Marco A. Salvino Sr.

Dear Chair, Vice-Chair and Board of Directors:

In accordance with Florida Statutes Chapter 189.016, the governing body of the Dania Beach Community Redevelopment Agency (CRA), operating as a special district, shall adopt a budget by resolution each fiscal year. As such, I am pleased to present for your consideration the Executive Director's Annual Budget Proposal for the Fiscal Year commencing October 1, 2018. The recommended budget is a reflection of the priorities and policies set by the CRA Board of Directors within the guidelines of the adopted Redevelopment Plan. The budget proposal herein outlines the resources needed to strategically approach eliminating slum and blight, improving quality of life and increasing the tax base in the redevelopment area.

The combined proposed budget for Funds 106 and 112 for Fiscal Year 2019 totals \$2,366,415 including operations, transfers, and re-appropriations. About half of the proposed revenue stems from contributions from the City of Dania Beach General Fund. The City Manager has proposed \$1,123,080 in contributions comprised of \$880,000 in operating resources, \$233,080 for the administrative cost allocation back to the City, and \$10,000 for the Arts and Seafood Celebration. Other revenue sources include interest earnings, Arts and Seafood Celebration and At Home Dania Beach program revenue. The remaining revenue sources are re-appropriations of CRA appropriated fund balance including \$250,000 in Debt Service transferred in 2018.

The proposed budget shows Fund 112 as fully funded at \$194,318. Fund 106 shows a budget request of \$2,172,097 with a deficit of \$220,227 as a result of one-time Capital Improvement Projects, and programs or expenses that are capital in nature. These include the West Dania Beach Boulevard Railway approach project, At Home Dania Beach beautification grants and single-family affordable housing development and purchase of a new vehicle. The CRA will require additional funding from the City of Dania Beach in order to carry-out these initiatives as well as implement the newly created Dania After Dark monthly event.



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# **Current Year 2017-2018 Accomplishments**

During the current 2017-2018 Fiscal Year, the Dania Beach Community Redevelopment Agency (CRA) has had several accomplishments including:

- 1. Completion of **four (4) Commercial Property Improvement Grant projects**: TNT Fireworks, Historic Dockers, Collins Market (Global Learners Academy) and Rainbow Realty
- 2. Initiated administration of City-wide **Rebranding Initiative** on behalf of the City of Dania Beach
- 3. Hosted Annual **Business Luncheon** and **Building Broward** event with Realtors Association of Greater Fort Lauderdale and the Palm Beaches with over combined **160 attendees**
- 4. **Award for \$248,871.00** from the United States Department of Agriculture (USDA) Farmers Market Promotional Program (FMPP) grant for the PATCH for marketing and promotions
- 5. Award for \$32,000.00 from the Community Foundation of Broward Art of Community grant
- 6. Recommended for **\$1 million** Broward Redevelopment Program grant award for Trion Project
- 7. Loan-to-Grant conversion in the amount of **\$2,842,008** for Broward County Redevelopment Capital Program based on **\$77 million** in new redevelopment area projects
- 8. 6<sup>th</sup> Annual Arts and Seafood Celebration **45 percent reduction** in net operating cost
- 9. Creation of **Dania After Dark** monthly street festival and art walk drawing thousands to the City Center
- 10. City Center redevelopment planning: **Developer Focus Group** and **Community Charrette** with over **150** attendees combined
- 11. Creation of **At Home Dania Beach program** addressing affordable housing, creating residential beautification grant program

# Ongoing and Proposed Projects FY 2018-2019

The CRA anticipates the continuation of existing and start of new projects and programs in the new fiscal year. These include:

- 1. Remaining Loan-to-Grant conversion in the amount of \$2,590,909
- 2. City Center Master Plan and Request for Proposals
- 3. Commercial Property Improvement Grants: Barbie Jo's, Bake Shack and others
- 4. **TAP Grant** from FDOT for CRA Multimodal Enhancements currently being implemented by the Public Services Department
- 5. Rebranding external signage replacement, public relations and marketing
- 6. Dania After Dark monthly event spanning the entire year
- 7. 7<sup>th</sup> Annual Arts and Seafood Celebration





- 8. West Dania Beach Blvd. Railway Approach capital project
- 9. At Home Dania Beach: Development of Six (6) **Single-Family Homes**, Thirty-Two (32) **Beautification Grants**, and **Homebuyer Education**
- 10. Job Skills/Workforce training
- 11. Business attraction and retention outreach and Guide to Doing Business

# **Notable Budget Items**

There are several notable budget items that reflect the directives of the CRA Board over the past several months. These include the following:

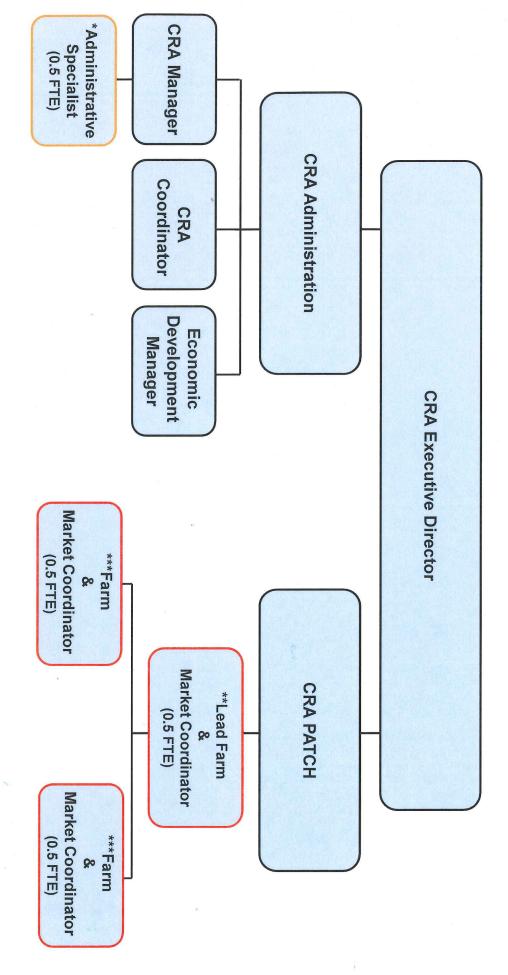
Debt Service (if needed for Broward County)	\$250,000
Cost Allocation (Back to the City)	\$233,080
West Dania Beach Blvd. Railway Approach Project	\$143,000
Arts and Seafood Celebration	\$140,000
Commercial Property Improvement Grants	\$100,000
Residential Beautification Grants	\$ 80,000
Dania After Dark	\$ 75,000
Down-Payment/Closing Cost Assistance	\$ 60,000
Vehicle	\$ 32,000
Redevelopment Plan Update	\$ 25,000
Architect/Engineering Services: City Center	\$ 25,000

In summary, the CRA is poised to accomplish many redevelopment goals as outlined in the adopted CRA Plan. The Recommended Budget acknowledges the objectives of the CRA Board of Directors and can be adjusted by the Board prior to adoption at the CRA Board meeting on September 11, 2018.

Respectfully submitted,

Rickelle Williams Executive Director

# Community Redevelopment Agency FY 2018-2019



<sup>\*</sup> New Administrative Assistant position part-time-approved mid-year 2017/18 by CRA Board

<sup>\*\*</sup> Position title change from Market Manager to Lead Farm & Market Coordinator

<sup>\*\*\*</sup> Position title change from Urban Farm Coordinator to Farm & Market Coordinator



# CITY OF DANIA BEACH

#### FY 2019

# **Program Modification Form**

# **Department Information**

Department: 5201 CRA	
Fund 1: General	% 100
Fund 2:	%
Fund 3:	%
Fund 4:	%

٧.	Total Impact
	\$15,473

# Detail Description of Operations/Level of Service Being Affected

The FY17/18 organizational chart inaccurately reflects a hierarchy among positons at the PATCH. The FY17/18 chart implies that the two (2) Urban Farm Coordinators report to the Market Manager, which is not the case. The Market Manager title simply demonstrated that the duties of the position were related to the market aspect of the PATCH. All current positions at the PATCH are pay grade 15 and classified as Part-time Pension. Each position currently has the same level of compensation.

In order to create a more efficient flow of work responsibilities, elevation of one position is required. Additionally, PATCH positions and job descriptions should reflect the capacity of each position to operate in both the farm and the market. The CRA Executive Director will continue to have supervisory and disciplinary authority of all PATCH positions. The following is recommended:

- 1. Upgrade one (1) Urban Farm Coordinator position (pay grade 15) to Lead Farm & Market Coordinator position (pay grade 16) to more appropriately reflect position's role and relation to the CRA Director and other PATCH staff.
- 2. Re-title Market Manager position to Farm & Market Coordinator position to reflect work duties that relate to both the farm and market aspects of PATCH operation. Position will remain at pay grade 15.
- 3. Re-title one (1) Urban Farm Coordinator position to Farm & Market Coordinator to reflect work duties that relate to both the farm and market aspects of PATCH operation. Position will remain at pay grade 15.

In addition, the new Lead Farm & Market Coordinator and one (1) Farm & Market Coordinator position should transition from Part-time Pension classification to Part-time Regular. This will enable these two positions to work up to 28 hours per week, accrue leave and earn holiday pay. The other Farm & Market Coordinator positon will remain classified as Part-time Pension, allowing for 20 hours of work per week and Florida Retirement System benefits.

The following proposed program modification reflects the new staffing hierarchy and the anticipated 4% Cost of Living Allowance (COLA) already scheduled for October 1, 2018

#### Personnel: GENERAL

Upgrade one (1) Urban Farm Coordinator position (pay grade 15) to Lead Farm & Market Coordinator position (pay grade 16) and change to Part-Time Regular; Re-title Market Manager position to Farm & Market Coordinator and change to Part-time Regular; Re-title one (1) Urban Farm Coordinator to Farm & Market Coordinator.

Description of Personnel Change:

Salary	FICA	Medicare	Pension	Insurance	W Comp	Salary Total
\$13,615	\$844	\$197	\$0		\$817	\$15,473

#### **Expenditure:**

Line Item	Description of Request	Cost
	CLICK ON NEW TO CREAT DOCUMENT	
	CLICK ON NEW TO CREAT DOCUMENT	
	CLICK ON NEW TO CREAT DOCUMENT	
	CLICK ON NEW TO CREAT DOCUMENT	
	CLICK ON NEW TO CREAT DOCUMENT	
	CLICK ON NEW TO CREAT DOCUMENT	

# Revenue: Total: \$0

Line Item	Line Item Description of Funding				
	CLICK ON NEW TO CREAT DOCUMENT				
	CLICK ON NEW TO CREAT DOCUMENT				
		**** - 4 - I -			

Total: \$0

# **Budget Narrative and Goals**

# Mission

The mission of the Dania Beach Community Redevelopment Agency is to create and implement economically sound redevelopment and revitalization activities in the City of Dania Beach, improve the unique quality of life while simultaneously facilitating investment, commercial development, innovation and growth for our diverse population.

# Redevelopment Goals: 2015 Adopted CRA Plan

- 1. Enhance and Reinforce the CRA Sub Areas
- 2. Eliminate Substandard Housing and Provide Affordable Housing
- 3. Redevelop the CRA is a manner that is Energy Efficient and Sustainable
- 4. Attract Targeted New Industries and Retain and Expand Core Industries
- 5. Enhance Redevelopment Activities through an Active Marketing Strategy the Supports Redevelopment Initiatives

# **Objectives and Performance Measures**

Objective	Performance Goal (FY 2019)
City Center RFP	Bid advertisement; 3 responses
Rebranding	Complete signage replacement; PR; Marketing
BRP Grant	Secure grant award (\$1M)
Loan-to-Grant Conversion	Convert all remaining loan to grant
Railway Approach Capital Project	Complete design work and construction
Business Attraction	25 business assistance interactions (site selection, inquiries, etc.)
Business Retention	50 existing business assistance interactions
Business Resource	Develop Business Guide
Workforce Development	2 Trainings and/or Job Fairs
Commercial Property Improvement Grant	5 to 7 recommendations/awards; 3 project completions
Arts and Seafood Celebration	50% return on investment; 20,000 visitors
Dania After Dark	2,000 visitors per month
Beautification Grants	32 grant awards and completed projects
Affordable Housing Development	6 homes built
Affordable Housing Trust Fund	Create Affordable Housing Trust Fund
PATCH Market Sales	10% sales increase
PATCH Health and Wellness Education	8 outreach activities
PATCH Rentals	5 event rentals

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# **CRA Fund**

		,	, 2019 E		
	2016 Actual	2017 Actual	2018 Budget	Recommended	
Fund: 106 Community Redevelopment Agency					
Revenue					
33 Intergovernmental revenue		-	-	-	
36 Miscellaneous Revenues	142,720	78,036	115,000	185,300	
38 Other Sources	1,169,170	1,169,170	1,614,832	1,766,570	
Revenue Totals	1,311,890	1,247,206	1,729,832	1,951,870	
Expenditures					
10 Personal Services	272,805	273,141	478,182	501,589	
30 Operating Expenditures	555,135	525,537	370,500	356,410	
60 Capital Outlay	-	-	=	32,000	
70 Debt Service	-	-	250,000	250,000	
90 Other Uses	429,170	399,170	279,331	412,398	
Division 01 Total: Admin	1,363,613	1,197,848	1,378,013	1,552,397	
Division: 02 City Center					
30 Operating Expenditures	30,331	45,894	79,030	130,450	
60 Capital Outlay	, , , , , , , , , , , , , , , , , , , ,		112,015	147,000	
Division Total: 02 City Center	30,331	45,894	191,045	277,450	
Division Total: 03 College Gardens	-	7,985	-	-	
Division 08: City-Wide					
30 Operating Expenditures	48,213	73,698	160,774	342,250	
Division Total: City-Wide	48,213	73,698	160,774	342,250	
Expenditure Totals	1,335,654	1,317,440	1,729,832	2,172,097	
Net Surplus (Deficit)	\$ (23,764) \$	(70,234)	\$ - \$	(220,227)	

# **Community Garden - PATCH Fund**

						2019 Ex	ecutive Director
		2016 Actual	2017 Ac	tual	2018 Budget		Recommended
Fund: 112 CRA Community Gardens PATCH	l						
Revenue							
36 - Miscellaneous Revenues	\$	34,425	\$ 36,	112	\$ 30,000	\$	25,000
38 - Other Sources		150,000	120,	000	385,116		169,318
Revenue Totals		184,425	156,	112	415,116		194,318
Expenditures							
10 Personal Services		12,765	58,	426	57,229		83,615
30 Operating Expenditures		136,890	75,	832	94,016		105,703
60 Capital Expenditures		-	6,	058	-		-
90 Other Sources		-		-	15,000		5,000
Division 01 Total:Admin		149,655	140,	316	166,245		194,318
Division 02 USDA Grant		-		-	248,871		-
Expenditure Totals		149,655	140,	316	 415,116		194,318
Net Surplus (Deficit)	\$	34,770	\$ 15,	796	\$ 	\$	==



# **CITY OF DANIA BEACH**

# FY 2019

# **Program Modification Form**

# **Department Information**

Department: 5	201 CRA
Fund 1:	% 100
Fund 2:	<u></u> %
Fund 3:	%
Fund 4:	%

Total Impact \$97,000

# **Detail Description of Operations/Level of Service Being Affected**

At Home Dania Bea	ach Pr	ogram
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- -Residential Revitalization and Beautification Grants for low to moderate income households (32 grants)
- -Down payment/closing cost assistance for low to moderate income households purchasing single family homes facilitated by CRA (6 households)
- -Legal and Real Estate Services
- -Home buyer education course for interested home buyers
- -Contribution toward permit and impact fees \$7,000 per home (6 households)

#### Personnel:

Description of Personnel Change:

Sala	ary	FICA	Medicare	Pension	Insurance	W Comp	Salary Total
		\$0	\$0	\$0		\$0	\$0

# Expenditure:

Line Item	Description of Request	Cost
31-42	Down Payment Assistance	\$60,000
31-42	Permit/Impact Fees	\$42,000
31-10	Beautification Grants	\$80,000
31-10	Real Estate Service/HomeBuyer Education	\$15,000

Revenue:	Total:	\$197.000

Line Item	Description of Funding	Amount	
106-0000-369.90-01	Estimated Revenue from Property Sales	\$100,000	

Total: \$100,000

City of Dania Beach							
Capital Request Form							
	West Dania Beach Blvd. Railway Approach						
Sapital Request Type	▼ Capital	Project		Г Capital Р	urchase		
Priority				Project Manager:	R	Rickelle Willia	ms
Department:		CRA		Division:	106-52-02-552-63-41		
Item Location:							
Fiscal Year	FY 19	FY 20	FY 21	FY 22	FY 23	Total	
Plan and Studies	\$0	\$0	\$0	\$0	\$0	\$0	
Engineering/	\$23,000	\$0	\$0	\$0	\$0	\$23,000	
Architecture Land Acquisition/							
Site Preparation:	\$0	\$0	\$0	\$0	\$0	\$0	
Permits, Plan Reviews & Impact Fees	\$0	\$0	\$0	\$0	\$0	\$0	
Construction:	\$120,000	\$0	\$0	\$0	\$0	\$120,000	
Equipment/ Furnishings		\$0	\$0	\$0	\$0	\$0	
Other (Specify):	\$0	\$0	\$0	\$0	\$0	\$0	
TOTAL COST:	\$143,000	\$0	\$0	\$0	\$0	\$143,000	
Revenue Source:	CRA Fund	· 					
		Description (J	Justification a	and Explanati	on)		
This project will increase public safety for pedestrians, cyclists, and motorists traversing the tracks. The project is located along West Dania Beach Boulevard SW/NW 3rd Avenue to east of SW/NW 5th Avenue. This improvement consists of increasing sight distance, installation of new sidewalk, and landscaping. This will also provide safer access to pedestrians with physical limitations such as those requiring wheelchairs, walker, and strollers.							
Personnel:			Descriptive:	<u></u>			
Personnei:							
Operating:							
Replacement Cost:		Year:	!				
Revenue/Other:	1						
otal	\$0		÷				

		-	y of Dania E				
	Capital Request Form  Vehicle						
' ∠apital Request Type	☐ Capital Project ☐ Capital Purchase						
Priority		1		Project Manager:		Rickelle Willia	ms
Department:		CRA		Division:	10		<del></del> 34-20
Item Location:					<u> </u>		
Fiscal Year	FY 19	FY 20	FY 21	FY 22	FY 23	Total	
Plan and Studies	\$0	\$0	\$0	\$0	\$0	\$0	
Engineering/	\$0	\$0	\$0	\$0	\$0	\$0	
Architecture							
Land Acquisition/ Site Preparation:	\$0	\$0	\$0	\$0	\$0	\$0	
Permits, Plan Reviews &	\$0	\$0	\$0	\$0	\$0	\$0	
Impact Fees							
Construction:	\$0	\$0	\$0	\$0	\$0	\$0	
Equipment/ Furnishings	\$32,000	\$0	\$0	\$0	\$0	\$32,000	
Other (Specify):	\$0	\$0	\$0	\$0	\$0	\$0	
TOTAL COST:	\$32,000	\$0	\$0	\$0	\$0	\$32,000	
Revenue Source:	CRA Fund						
L				and Explanation			
2018 Ford T-350 Transit W supplies,tranpsort produce as part of the USDA grant p	to and from ne						
			Descriptive:				
Personnel:							
Operating:							
Replacement Cost:		Year:					
Revenue/Other:							
otal	\$0		c				